

#### The Global Food Crisis:

#### Its Impact on Microfinance Institutions and Their Clients

Anne Hastings Director, Fonkoze

September 4, 2008

#### What Is Extreme Poverty?

As defined by the World Bank,

- Anyone living on less than \$2 per day(ppp) is living in poverty
- Anyone living on less than \$1 per day (ppp) is living in extreme poverty

#### What's the difference?

#### It's the difference between . . .

### this . . .



#### and this . . .



### Or this . . .



#### and this . .



#### Where is it?

- Now exists only in developing countries
- Exists in both rural and urban areas
- Very prevalent in "fragile states"

## What is a Fragile State?

A state in which the government cannot or will not deliver core functions to the majority of its people, including and especially the poor.

> Examples: Angola Somalia Kosovo Afghanistan Haiti

A fragile state is characterized by:

- ✓ Weak policies, institutions, & governance
- Extended internal conflicts
- Fractured societal relations
- ✓ Corruption
- A breakdown in the rule of law
- A lack of mechanisms for generating legitimate power & authority
- ✓ A huge backlog of investment needs
- Limited government resources to meet them

## Fragile States And Extreme Poverty

They account for **14%** of the world's population ...

But **30%** of all the people living on less than \$1 a day.



Nearly half of all children who die before the age of five are born in fragile states! Examples of Countries Especially Vulnerable to the Food Crisis

- Malawi, Tanzania, Zambia, Niger, Ethiopia, Egypt, Kenya, Madagascar, Senegal, Morocco
- Haiti, Peru
- Cambodia, Nepal, Vietnam, Bangladesh, Pakistan, Indonesia, Philippines

Yellow indicates the country is also considered a "fragile" or "failed" state by the World Bank and/or Foreign Policy/The Fund for Peace

#### The Scale of the Problem

- In last 18 months, doubling of wheat prices and tripling of rice prices
- UN estimates the world's poorest countries could pay 40% more for food this year than last
- World Bank estimates that soaring food prices have pushed 100 million people worldwide below the poverty line
- Sparked riots in Bangladesh, Ethiopia, Haiti

### Why Is This So Serious?

- The poor spend over half of income on food, sometimes as much as 80%
- That compares to 10% in Germany and even less in U.S.
- Most experts agree this is not a temporary crisis, but represents a *permanent market adjustment*

### The Impacts on Clients

- Consume less
- Businesses become less profitable
- Cut back on non-food expenses (health)
- Use savings for survival
- Increase in malnutrition
- Sell assets to keep food on the table

#### The Impacts on MFIs

 Increase in PAR and in defaults = Decreased financial revenue + increased operational costs = Reduced sustainability

 Decrease in average savings balances = Increased cost of capital and liquidity problems

 Demand decreases = Reductions in Ioan portfolio

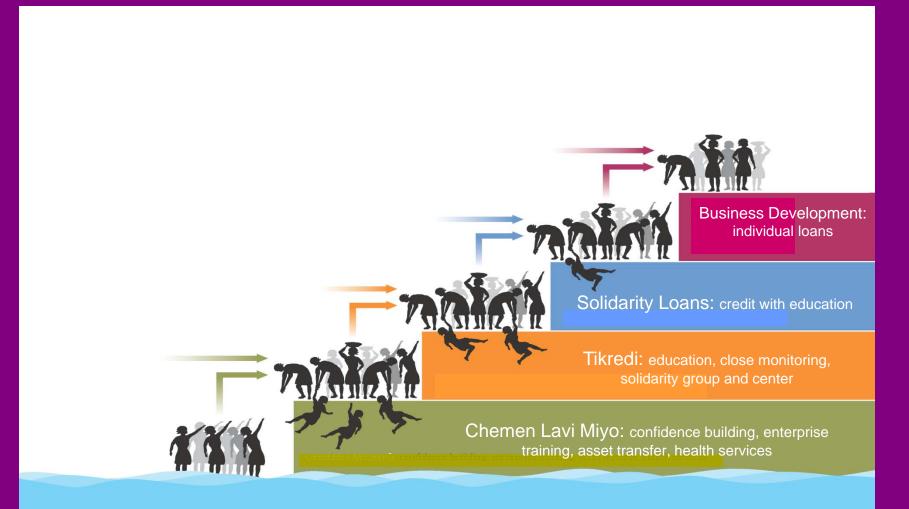
## The Biggest Fears

- Client difficulties could lead to political pressure for lower interest rates and criticisms of commercialization
- Capital investment in microfinance may decrease if commercial banks or other debt and equity investors decide to withdraw as a result

#### The Example of Haiti

- 80% of the 8.7 million population lives on less than \$2/day
- Over 50% live on less than \$1/day
- Half of children under five are malnourished
- \$1.8 billion/year in remittances = 35% of GDP
- Gas prices now over \$6/gallon, intensifying the problem
- Serious damages from various hurricanes, damaging crops, homes
- Increased migration
- Record increases in last year Global and local antecedents
- April 2008 food riots left 6 Haitians and 1 UN peacekeeper dead; Government toppled; Still no prime minister in place
- US Government and UN World Food Program pledged \$117 million in food and agricultural aid. By July, less than 2% had been distributed.

## Fonkoze's Borrowers Climbing the Ladder out of Poverty



## The Reality of "Grangou Klowoks"

| Food      | Amt      | Dec 03 | Aug 07 | Feb 08 | Aug 08 | 1 yr %<br>Increase |
|-----------|----------|--------|--------|--------|--------|--------------------|
| Rice      | 6 pd pot | 105    | 84     | 125    | 210    | 150%               |
| Beans     | 6 pd pot | 100    | 90     | 175    | 200    | 122%               |
| Oil       | Gallon   | 210    | 197    | 250    | 375    | 90%                |
| Flour     | 6 pd pot | 40     | 55     | 84     | 105    | 91%                |
| Exch Rate | Gds/\$   | 42.0   | 35.1   | 37.0   | 40.25  |                    |

## Typical Success Story



Three loans, no delinquency
Approved for a home improvement loan

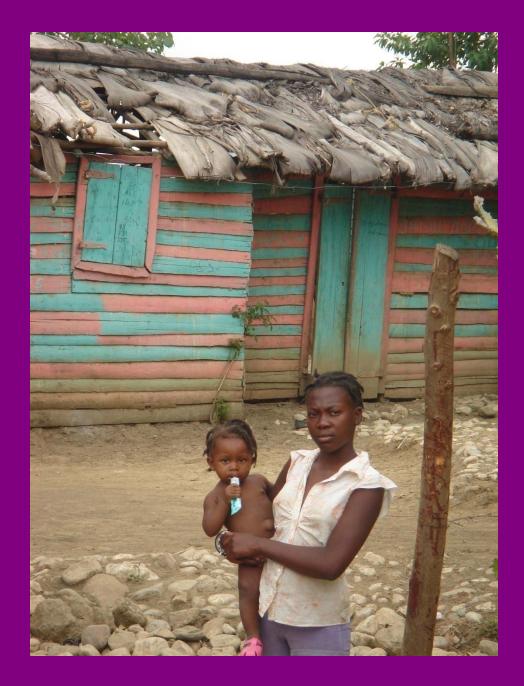


What's her business? Dirt Cookies! Business has never been better!



The Ingredients

# A Sickening Choice



#### What Measures Has Fonkoze Taken?

- Increase flexibility in product implementation
- Proactively help clients plan for the future CLM
- Intensify accompaniment: business training, client support, other services
- Seek operational improvements to decrease costs -ABC
- Build partnerships with other organizations
- Do what's necessary to increase client retention

# Another Example: Jamii Bora Trust, Kenya

- Political violence in January 2008
- Dramatic increases in food and fuel prices as a result
- Borrowers forced to devote larger % of resources to consumption
- Most borrowers have not seen business income enough to cover increases
- Especially hard hit are vendors selling food items
- In rural areas, crops destroyed during violence

#### Impacts on Jamii Bora

- Increase in "tiding over" loans and consumption loans, rather than business loans
- Proud of their flexibility in loan products
- Will increase attempts to work cooperatively with borrowers with business problems
- Will restructure or delay loan payments as necessary
- Will suggest diversification in client businesses

# CGAP's Informal Survey of 29 MFIs

Measures Taken By MFIs

- Work with borrowers to find solutions on case-bycase basis (14)
- Increase loan sizes to compensate (13)
- Apply more flexible loan policy (12)
- Rescheduling loans (9)
- Reducing interest rates (6)
- Work with relief organizations (6)
- Give out food (3)
- Reduce compulsory savings (3)

# CGAP's Informal Survey: The Role MFIs Should Play

- Serve as an instrument to increase agricultural production (22)
- Adapt policies to alleviate consequences as long as no effect on sustainability (20)
- Expand access to finance and not take up relief activities (17)
- Emergency procedures to assist people suffering (13)
- Serve as a channel to distribute aid (11)

# CGAP's Informal Survey: Some of the Concerns of MFIs

- Serious moral dilemma of how to deal with defaulters
- What role in food distribution?
- Increased need for loan capital when loan sizes increase
- Huge pressure on employee salaries

### The Role of Social Investors

Article by Geoffrey McDonald, Christian Science Monitor, 25 August 2008

- Interfaith Center on Corporate Responsibility have proposed investing guidelines to encourage sustainable agriculture
- Socially responsible mutual funds are in fact-finding mode
- International Food Policy Research Institute says the mobilization of capital for agricultural growth, especially in the small-farm economy, cannot come exclusively from private sector
- UN Food and Agriculture Organization (FAO), the African Development Bank and others have called for increased investment in microfinance to serve as a safety net during the crisis
- Accredited investors have additional options e.g., bankrolling farmer cooperatives through Root Capital in Cambridge, MA
- Ethically motivated investors should stay away from grain and oilseedbased biofuels because of their contribution to rising food prices

## Thank You For

### Your Attention!

